

Delivering sustainability through System Transformation

Peter Bakker
President and CEO
Santiago, 24 April 2018







Acción Empresas: A valued member of our Global Network

ACCION
EMPRESAS



MASISA

WBCSD members in Chile



Lead.
Transform.
Succeed.
2018.



Transform.



COP21·CMP11
PARIS 2015
UN CLIMATE CHANGE CONFERENCE





Uncertain times

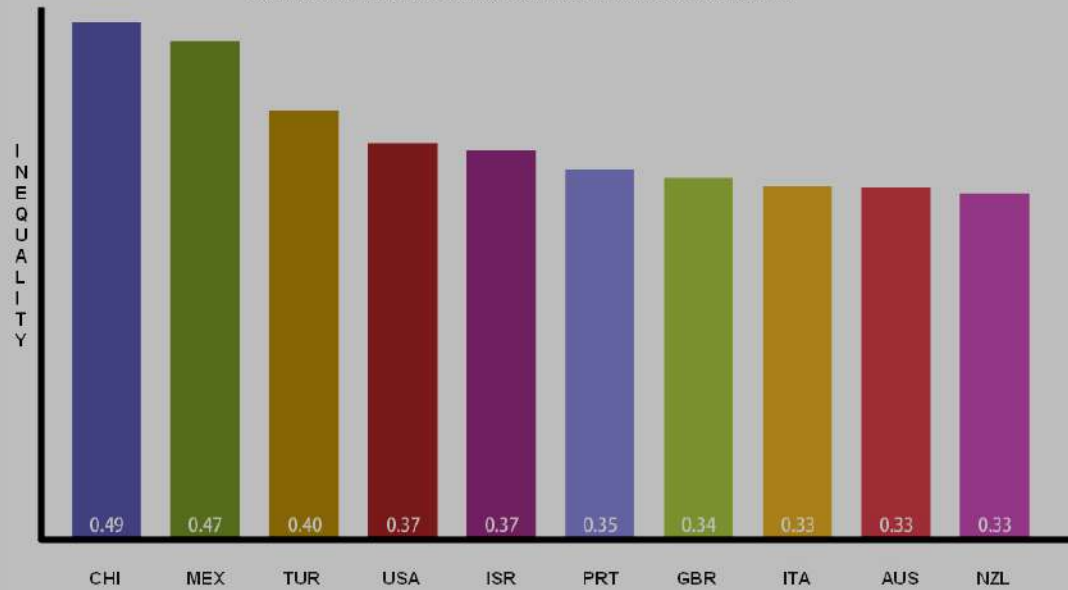




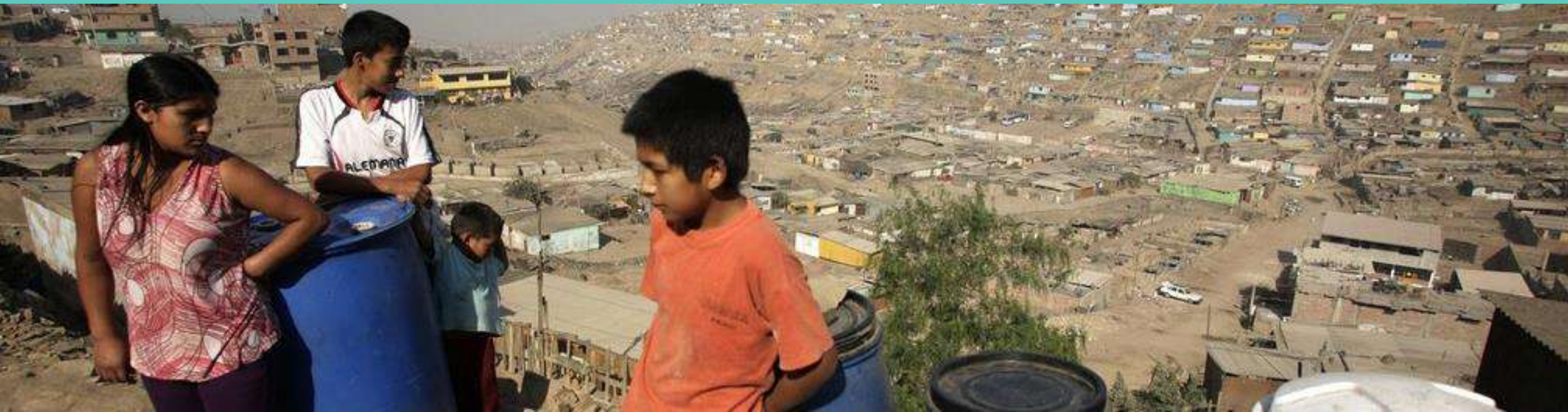
Climate change



INEQUALITY IN OECD COUNTRIES USING THE GINI INDEX 2012



Inequality





Water





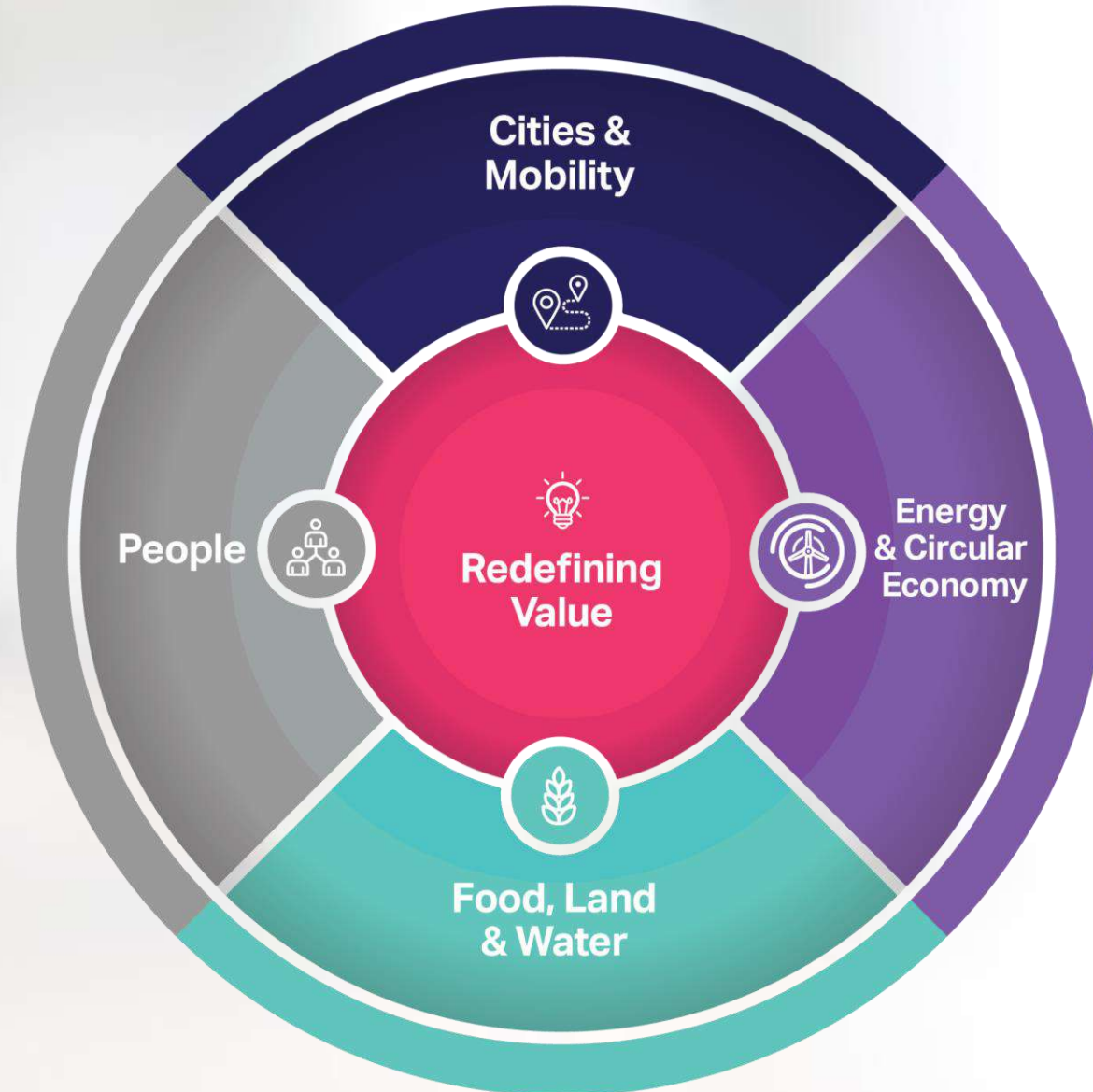
Trust





Lead.

System transformation



Technology

Environment

Science-based

Competitive

Sustainability

People

Cash flow

Collaborative



Cement Sustainability
Initiative

Sectors



Forest Solutions Group



Tire Industry Project



Cities & Mobility



Li-ion Battery
Lithium



Energy & Circular Economy



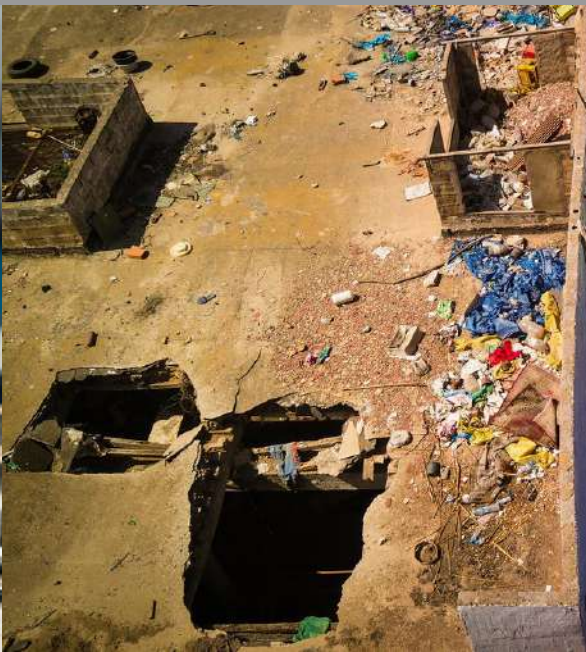


Food, Land & Water





People



ADIDAS WANTS TO USE RECYCLED PLASTIC IN
ALL PRODUCTS BY 2024



The Newest Eco Food Trend: Blended Burgers
by Lauren Magry | April 12, 2019



Mondi Aligns Sustainable Paper and Packaging Strategy with SDGs

by Brian Collett on Thursday, Apr 12th, 2018 CLIMATE & ENVIRONMENT

Nestlé Aims for 100% Recyclable or Reusable Packaging by 2025

April 11, 2019 by Emily Holtbrook



Nestlé today announced its ambition to make 100% of its packaging recyclable or re-usable by 2025. Its vision is that none of its packaging, including plastics, ends up in landfill or as litter. Nestlé believes that there is an urgent need to minimize the impact of packaging on the environment.

The company focuses on three core areas: eliminate non-recyclable plastics; encourage the use of plastics that allow better recycling rates; and eliminate or change complex combinations of packaging materials.

Recognizing the need for developing a circular economy, Nestlé announced it is committed to:

- Playing an active role in the development of well-functioning collection, sorting and recycling schemes across the countries where we operate;
- Working with value chain partners and industry associations to explore different packaging solutions to reduce plastic usage, facilitate recycling and develop new approaches to eliminate plastic.



Hershey commits \$500M to sustainable cocoa initiative in West Africa

AB InBev Promotes Brands' 100% Renewable Energy Status With Logo

Posted January 24, 2016 by Shirley Brady

f t in



Recent announcements

Waitrose to remove all takeaway disposable coffee cups from stores



Apple achieves 100% renewable energy at facilities, targets suppliers next

Olam secures Asia's first sustainability-linked financing

27 Mar 2019 - Olam International Limited has secured a three-year sustainability-linked revolving credit facility aggregating US\$250 million. Olam Treasury Pte Ltd, a subsidiary of Olam, is a consortium to the facility which marks Asia's first sustainability-linked club loan. Multiple banks are involved in issuing the loan together and in collaboration with the borrower on achieving sustainability targets. This is unlike a syndicated loan where there is normally a lead bank which arranges and arranges the financing. In this club loan format, Olam has self-arranged the 15 participating banks and will work in collaboration with them on achieving pre-set sustainability targets.



World's Leading Coffee Companies Commit to Tackle Deforestation in Indonesia

Inside UPS's Electric Vehicle Strategy

04/09/2018



McDonald's Endeavors to Reduce GHGs, Improve Chicken Welfare, Phase Out Plastic Straws

by Sustainable Brands

March 29, 2018



IKEA enjoys sustainable product sales growth and clean energy uptick



GAP INC. PLEDGES TO CONSERVE 10 BILLION LITERS OF WATER BY 2020

That's equivalent to the daily drinking water needs of 5 billion people (!)

WIREIMAGE.COM - MAR 22, 2018

90 SHARES f t in



International Flavors & Fragrances Surpasses 2020 Sustainability Goals

How H&M Is Leading the Charge in Sustainable Fashion



Redefining Value





Succeed.

Business & Sustainable Development Commission

A collection of leaders from multiple fields have come together to **create momentum** around the SDGs within the business community



BUSINESS & SUSTAINABLE DEVELOPMENT COMMISSION



Top 10 market opportunities for South America

Unleashing
innovation for
inclusive growth
across four
systems

(US\$ billion)

| | System | HotSpot | Latin America | World |
|----|--------|---|---------------|-------|
| 1 | Food | Forest ecosystem services | 193 | 365 |
| 2 | Cities | Affordable housing | 154 | 1,079 |
| 3 | Health | Risk polling in healthcare | 110 | 500 |
| 4 | E&M | Circular economy: automotive | 60 | 809 |
| 5 | E&M | Renewable expansion | 41 | 606 |
| 6 | E&M | Circular economy: appliances | 39 | 526 |
| 7 | Food | Reducing food waste in the supply chain | 38 | 406 |
| 8 | Cities | Electric and hybrid vehicles | 32 | 319 |
| 9 | Cities | Energy efficiency: buildings | 31 | 768 |
| 10 | Health | Remote patient monitoring | 27 | 440 |

CEO Guide to the SDGs – Latin America



1 Los riesgos de la **inacción**

Los costos de no actuar

2 Aprovechar las **oportunidades**

El valor de alinear las estrategias corporativas con los ODS

CEO Guide to the SDGs

3 Gobernanza y **transparencia**

Mejor información = mejores decisiones

4 La necesidad de **colaborar**

La consecución de los ODS está más allá del alcance de una sola empresa

Individual-level



Company-level



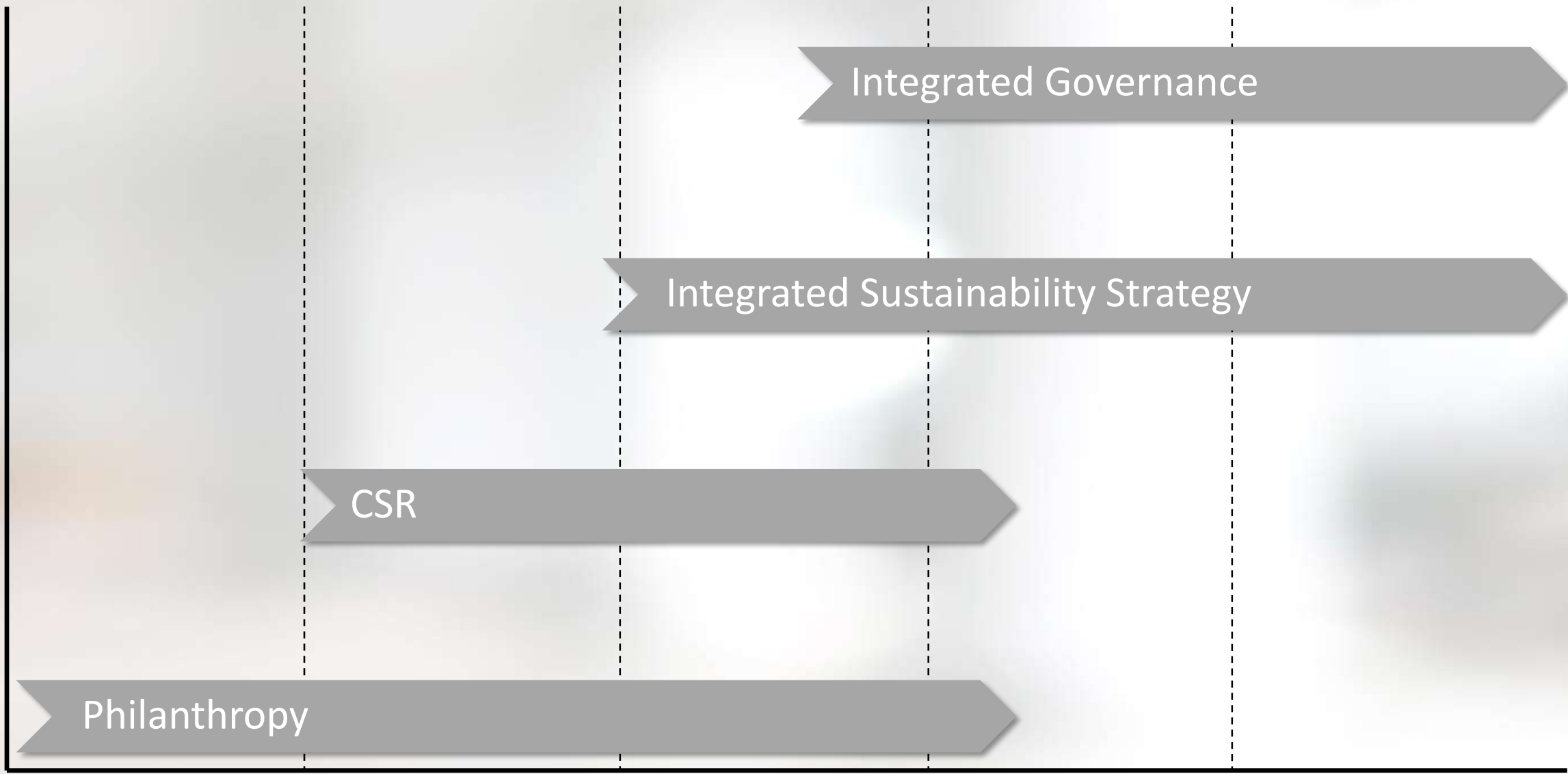
Action for CEOs

Sector-level



Policy-level







The definition of success is changing



LETTER TO S

Dear Shareholders,

The financial year under
history



Cost of capital





Inclusive, developed, sustainable Chile





Thank
You!